

**Consolidated Annual Financial Results** for the Fiscal Year Ended March 31, 2009

Note: This document has been prepared as a guide to non-Japanese investors and contains forward-looking statements that are based on managements' estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. This document is a translation of the Japanese language original. All numbers are rounded down to the nearest unit in accordance with standard Japanese practice.

# Summary of Consolidated Financial Results for the Full Year Ended March 31, 2009

# Kobayashi Pharmaceutical, Co., Ltd. (4967)

Exchange Listed: Osaka and Tokyo, First Section

Principal Office: Osaka, Japan

Homepage: http://www.kobayashi.co.jp/english/index.shtml

President and COO: Yutaka Kobayashi

Contact: Satoshi Yamane, General Manager

**Group Corporate Business Headquarters** 

Telephone: +816-6222-0084
General meeting of stockholders: June 26, 2009

U.S. (GAAP) accounting standard: Not adopted for the purposes of these statements.

### 1. Consolidated Financial Results - April 1, 2008 - March 31, 2009

(1) Consolidated Operating Results

	Millions of Yen - Except Per Share Data and Pe					
		Fiscal Year Ended March 31				
	2009	%	2008	%		
Net Sales	125,693	(45.1)	228,826	(11.0)		
Operating Income	15,818	(14.8)	18,576	3.0		
Ordinary Income	15,333	(2.3)	15,687	4.5		
Net Income	8,853	4.1	8,504	2.5		
Net Income per Share (yen)	2 <sup>-</sup>	215.89		205.62		
Net Income per Share, Diluted (yen)	2 <sup>.</sup>	215.80		205.42		
Return on Equity (ROE)		11.5		11.2		
Return on Assets (ROA)		12.4		10.9		
Operating Income / Net Sales Ratio		12.6		8.1		
Equity method investment profit and loss:	Fiscal year ended Ma Fiscal year ended Ma	,	(162) mill 196 milli	•		

(2) Consolidated Financial Position

		Millions of Yen - Except Per Share Data and Percents Fiscal Year Ended March 31,		
	_	2009	2008	
Total Assets		125,210 122,409		
Shareholders'	Equity	76,364 77,182		
Shareholders'	Equity Ratio	60.9 63.0		
Shareholders'	Equity per Share	1,861.14 1,863.24		
Equity:	Fiscal year ended March 31, 2009: Fiscal year ended March 31, 2008:	76,208 million yen 77,103 million yen		

(3) Consolidated Cash Flows

	Millions of Yen			
	Fiscal Year Ended March 31,			
	2009	2008		
Cash Flows from Operating Activities	12,849	12,192		
Cash Flows from Investing Activities	(1,381)	(6,424)		
Cash Flows from Financing Activities	(4,445)	(5,310)		
Cash and Cash Equivalents, End of Year	23,813	17,164		

## 2. Dividend Status

		Yen			
Consolidated	Fiscal Year Ended March 31,				
	2009	2008	2010 (forecast)		
Dividend per share			_		
End of interim period	29.00	27.00	29.00		
End of current consolidated period	29.00	27.00	29.00		
Fiscal year	58.00	54.00	58.00		
Total dividend (fiscal year, Millions of Yen)	2,375	2,234			
Dividend payout ratio (consolidated)	26.9	26.3	25.5		
Ratio of net assets to dividends (consolidated)	3.1	2.9			

## 3. Projections for the Year Ending March 31, 2010 (April 1, 2009 – March 31, 2010)

	Millions of Yen				
Consolidated	Mid Year		Full Year		
	Amount	Change %	Amount	Change %	
Net Sales	62,000	2.0	130,000	3.4	
Operating Income	7,800	(7.6)	16,600	4.9	
Ordinary Income	7,700	(4.9)	16,600	8.3	
Net Income	4,300	(13.5)	9,300	5.0	
Net Income per Share (yen)	105.01		227.12		

### 4. Other

Number of consolidated subsidiaries		
Newly consolidated	0	
Excluded	0	

(2) Changes in principles, procedures and presentation of accounting treatment in preparing interim consolidated financial statements (changes described in "important items that are fundamental to preparation of interim consolidated financial statements")

(1) Changes resulting from revisions to accounting standards, etc	Yes	
(2) Changes other than (1)	Yes	

### (3) Number of shares issued (common shares)

	Shares		
	Fiscal Year Ended March 31,		
	2009	2008	
Number of shares issued end of fiscal period (including treasury stock)	42,525,000	42,525,000	
Number of treasury shares at end of period	1,577,568	1,143,617	

### 5. Non-consolidated Financial Results - April 1, 2008 - March 31, 2009

(1) Non-consolidated Operating Results

	Millions of Yen - Except Per Share Data and Percents				
	Fiscal Year Ended March 31,				
	2009	%	2008	%	
Net Sales	112,092	5.8	105,941	5.3	
Operating Income	14,787	(9.3)	16,295	4.7	
Ordinary Income	15,886	10.3	14,401	5.5	
Net Income	8,207	5.9	7,747	16.3	
Net Income per Share (yen)	200.13 187.31		7.31		
Net Income per Share, Diluted (yen)	200.05 187.12		7.12		

### (2) Non-consolidated Financial Position

		Millions of Yen - Except Per Share Data and Perce		
	_	Fiscal Year Ended March 31,		
		2009	2008	
Total Assets		119,374	115,100	
Shareholders'	Equity	73,850 72,370		
Shareholders' Equity Ratio		61.7	62.8	
Shareholders'	Equity per Share	1,799.96	1,747.26	
Equity: Fiscal year ended March 31, 200		73,70	7 million yen	
	Fiscal year ended March 31, 2008:	72.30	7 million ven	

#### Note: Forward looking information

Forward-looking comments such as earnings forecasts in this material include projections based on assumptions, future outlook, and plans as of the date this material was released. Actual figures may substantially differ from provided projections as a result of risks and uncertainly regarding changes in the global economy, competition, exchange rates, and interest rates. Refer to pages 6 through 12 of "I. Business Performance" for earnings forecasts.

### I. Business Performance

### 1. Analysis of Business Performance

### (1) Overview of Fiscal Year Ended March 31, 2009

(Millions of Yen)

		Full Year ended March 31, 2009		Full Year ended March 31, 2008		Change	
	Amount	%	Amount	%	Amount	%	
Net sales	125,693	100.0	228,826	100.0	(103,133)	(45.1)	
Operating Income	15,818	12.6	18,576	8.1	(2,758)	(14.8)	
Ordinary Income	15,333	12.2	15,687	6.9	(354)	(2.3)	
Net Income	8,853	7.0	8,504	3.7	348	4.1	
Net Income per share (yen)	215.89		205.62		10.27	5.0	

During the current fiscal year, the Japanese economy was impacted by the financial instability stemming from the U.S. subprime mortgage crisis, which negatively affected corporate earnings, and consumers became more defensive in their spending and economized for various reasons including stagnant growth in income.

In these circumstances, the Kobayashi Group sought to fully cultivate the spirit of the Group philosophy of "Creation and Innovation", and the development of customer needs by providing products and services to create new markets while offering new value products and services in existing markets. Kobashou Co., Ltd., which was responsible for wholesale operations, was turned into a wholly-owned subsidiary of Mediceo Paltac Holdings through a stock swap on January 2008. Kobashou's earnings were not included in consolidated figures for wholesale operations starting in the fourth quarter ended December 31, 2008.

As a result, sales fell 103,133 million yen (-45.1%) year-on-year to 125,693 million yen, operating income fell 2,758 million yen (-14.8%) to 15,818 million yen, ordinary income decreased 354 million yen (-2.3%) to 15,333 million yen, and net income expanded 348 million yen (4.1%) year-on-year to 8,853 million yen.

### (2) Segment Analysis

The following is a summary of performance by business segment during the fiscal year ended March 31, 2009.

#### 1. Consumer Products Operation

As for consumer products operations, the Group introduced 13 new products (excluding nutritional supplements) in an attempt to create new markets and expand existing ones, and several of these new products contributed to earnings – OTC medical product *Chikunain*, which is effective for chronic inflammation of nasal passages, the medicated cosmetic water *Keshimin Eki*, which helps prevent blemish and freckles, the taped sock *Aruku Tasuke*, which reduces the burden when walking and prevents the feet from getting tired, and *Nodo nu-ru nure masuku Hana ni Sutto*, which opens up the nasal passage and moisturizes the throat. As for existing products, the toilet bowl cleaner *Bluelet*, the breath freshener *Breath Care*, the medicated toothpaste *Shoyo*, which prevents periodontal disease, and nutritional supplements sold through mail order made major contributions to sales and income.

Therefore, sales increased 1,700 million yen (1.5%) year-on-year to 112,620 million yen.

Operating income fell 2,095 million yen (-11.6%). This followed factors that impacted the cost of sales, changes in the accounting treatment of inventory valuations and losses on the valuation and disposal of inventories following application of the Accounting for Inventory Valuations accounting standard starting this fiscal year.

Sales by Category (Millions of Yen)

		Full Year ended March 31, 2009		Full Year ended March 31, 2008		ge
	Amount	%	Amount	%	Amount	%
Pharmaceuticals	21,117	18.8	21,702	19.6	(584)	(2.7)
Oral hygiene products	13,577	12.1	12,553	11.3	1,024	8.2
Sanitary products	15,368	13.6	14,714	13.3	654	4.4
Deodorizing air fresheners	30,383	27.0	30,578	27.6	(194)	(0.6)
Household sundries	4,247	3.8	4,265	3.8	(17)	(0.4)
Food products	12,982	11.5	11,991	10.8	991	8.3
Body warmers	14,942	13.3	15,116	13.6	(174)	(1.2)
Total	112,620	100.0	110,920	100.0	1,700	1.5

Note: Sales include sales and transfers between segments, which amounted to 26,213 million yen for the previous fiscal year and 26 million yen for the current fiscal year.

#### 2. Medical Devices Operation

Within the medical devices operations, efforts were made to raise brand awareness and expand the company's market share in the fields of orthopedic and operating room related products, the domestic market for which is expected to grow.

As a result, sales rose 596 million yen (5.6%) year on year to 11,325 million yen. The Group also recorded an operating loss of 544 million yen, since aggressive investments were continuously made in the eVent Medical Inc.'s artificial ventilator business.

Sales by Category (Millions of Yen)

	Full Year e March 31,		Full Year e March 31,		Chang	e
	Amount	%	Amount	%	Amount	%
Kobayashi Medical Company	9,507	84.0	8,847	82.5	660	7.5
eVent Medical Ltd.,	719	6.3	868	8.1	(148)	(17.1)
Others	1,098	9.7	1,013	9.4	84	8.4
Total	11,325	100.0	10,728	100.0	596	5.6

### 3. Other Operations

Other Operations (transportation, sales promotion, market research, etc.) are conducted on a financially independent basis by Kobayashi Pharmaceutical's subsidiaries in support of the Company's two principal businesses and to contribute to the profits of those businesses. The Group reviewed the transfer values of the materials and services these operations provide.

Therefore, sales fell 812 million yen (-10.0%) year-on-year to 7,281 million yen, but operating income rose 41 million yen (9.6%) to 473 million yen. However, sales include internal sales or transfers between segments, which totaled 6,306 million yen for the previous fiscal year and 5,507 million for current fiscal year.

### (3) Forecasts for Fiscal Year Ending March 31, 2010

(Millions of Yen)

	Full Year March 3	•	Full Year March 31		Chan	ge
	Amount	%	Amount	%	Amount	%
Net Sales	130,000	100.0	125,693	100.0	4,307	3.4
Operating Income	16,600	12.8	15,818	12.6	782	4.9
Ordinary Income	16,600	12.8	15,333	12.2	1,267	8.3
Net Income	9,300	7.2	8,853	7.0	447	5.0
Net Income per Share (yen)	227.12		215.89		11.23	5.2

As for the outlook for the Japanese economy, consumers are expected to become more defensive in their purchasing behavior for various reasons including employment instability and stagnant growth in incomes as the weak economy is likely to persist for some time, and business conditions are projected to remain harsh.

Under these conditions, the Group must implement both strategies to further expand the scope of business and to promote growth and strategies to further strengthen leading existing businesses and brands in order to increase the Group's ability to become number one in fields related to consumer products and medical devices that the Group has expanded into.

Within the consumer product segment, the Group is working to develop both existing brands and new products that provide satisfaction that consumers have not experienced before. In addition, management resources will be invested in overseas business in order to further expand the business.

Within the medical device business, the Group will strengthen its abilities as a manufacturer and develop and sell its own products while also further promoting the introduction of new products in specified fields the Group has entered.

Fiscal 2010 sales are expected to increase 4,307 million yen (3.4%) year-on-year to 130,000 million yen. Furthermore, operating income is projected to increase 782 million yen (4.9%) to 16,600 million yen and ordinary income is forecast to increase 1,267 million yen (8.3%) year on year to 16,600 million yen.

Fiscal 2010 net income is projected to increase 447 million yen (5.0%) year-on-year to 9,300 million yen.

#### 1. Consumer Products Operation

As consumers became more hesitant to spend and demanded lower prices, the Group introduced nine new products that meet the potential needs of consumers in order to generate demand through new high-added-value products. These products included the anti-obesity medication *Bisuratto Gold*, which reduces access body fat by improving the body's metabolizing of fats, the room deodorizer *Shoshu Suikomu*, which eliminates odors as air passes through a porous gel, the pleasant-feeling ear brush *Tenshi-no-mimigaki*, which provides an appropriate level of stimulation to the ear, and the specialized eye glass cleaner *Megane-kurina-awa-shanpu*, which makes it possible to wash a whole pair of glasses. In addition, the Group will actively work to sell existing brands using marketing plans tailored to each brand and strive to expand overseas market, particularly for the body warmers.

Fiscal 2010 sales are expected to increase 3,380 million yen (3.0%) year-on-year to 116,000 million yen. Furthermore, operating income is projected to increase 490 million yen (3.1%) to 16,400 million yen.

(Millions	of	Yen
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	Full Year ending March 31, 2010	Full Year ended March 31, 2009	Chang	ge
	Amount	Amount	Amount	%
Net Sales	116,000	112,620	3,380	3.0
Operating Income	16,400	15,910	490	3.1

### 2. Medical Devices Operation

Within the Kobayashi Medical Company, aggressive efforts were made to develop the company's own brand of products while further expanding its lineup of products in fields that the company has already entered such as surgery room related products, respirator products, and orthopedic products. As for eVent Medical Ltd., the company worked to strengthen the sales of artificial ventilators through the world, particularly in the U.S.

Fiscal 2010 sales are expected to increase 675 million yen year-on-year to 12,000 million yen. Furthermore, operating loss is projected to improve 454 million yen to 100 million yen.

			(Millio	ons of Yen)
	Full Year ending March 31, 2010	Full Year ending March 31, 2009	Chan	ge
	Amount	Amount	Amount	%
Net Sales	12,000	11,325	675	6.0
Operating Income	(100)	(554)	454	_

## 2. Analysis of financial position

### (1) Full Year Overview

#### **Consolidated Financial Position**

(Millions of Yen)

	Millions of Yen - Except Per Share Data and Ratios			
	As of March 31,			
	2009	2008	Change	
Total Assets	125,210	122,409	2,800	
Shareholders' Equity	76,364	77,182	(818)	
Shareholders' Equity Ratio (%)	60.9	63.0	(2.1)	
Shareholders' Equity per Share (Yen)	1,861.14	1,863.24	(2.10)	

**Summary of Cash Flows** 

(Millions of Yen)

			(14111110110 01 1 011)
	Full Year ended March 31, 2009	Full Year ended March 31, 2008	Change
	Amount	Amount	Amount
Cash flows from operating activities	12,849	12,192	656
Cash flows from investing activities	(1,381)	(6,424)	5,043
Free cash flow	11,467	5,767	5,700
Cash flows from financing activities	(4,445)	(5,310)	865
Term-end balance of cash and cash equivalents	23,813	17,164	6,649

Total assets increased 2,800 million yen compared with the end of the previous fiscal year.

As for current assets, cash and time deposits rose 5,649 million yen, and trade notes and accounts receivable grew 1,208 million yen. As for fixed assets, investments in securities declined 6,350 million yen but deferred income taxes rose 2,264 million yen. Within the net asset section, the capital surplus rose 6,548 million yen, treasury stock increased 1,476 million yen, and unrealized holding gains on securities declined 3,297 million yen.

#### **Cash flows from operating activities**

Net cash provided by operating activities increased totaled 12,849 million yen. This was mainly due to 16,270 million yen in income before income taxes and minority interests, 2,873 million yen in depreciation and amortization, and 6,829 million yen in income taxes paid.

### **Cash flows from investing activities**

Net cash used in investing activities totaled 1,381 million yen. This was primarily the result of 18,482 million yen for the purchase of securities, 20,303 million from the sale or redemption of short-term securities, 2,208 million yen for the purchase of tangible fixed assets, and 1,630 million yen for the purchase investment securities.

#### **Cash flow from financing activities**

Net cash used in financing operations totaled 4,445 million yen. This was chiefly the result of 1,675 million yen used for the purchase of treasury stock and 2,303 million yen for the payment of dividends.

Therefore, the term-end balance of cash and cash equivalents increased 6,649 million yen over the previous fiscal period to 23,813 million yen.

### (2) Forecasts for the Fiscal Year Ending March 31, 2010

Business conditions will remain harsh, but the Group will strive to further improve its working capital such as reducing inventories and account receivables based on management that is aware of the efficiency of invested capital.

Stable investments in plants and equipment for product development are expected to average those of the previous fiscal year. We do not anticipate any large investments other than capital spending, and as a result, we expect cash flows from investing activities to remain level with the previous fiscal year.

#### (3) Cash Flow Indicator Trends

	As of March 31,						
	2009 2008 2007 2006 2005						
Equity Ratio (%)	60.9	63.0	45.2	44.0	44.7		
Equity Ratio at Market Value Basis (%)	106.3	129.8	112.3	113.9	90.5		
Debt Repayment Period (years)	0.1	0.1	0.4	0.1	0.3		
Interest Coverage Ratio (times)	75.9	193.6	125.1	140.6	96.7		

#### Notes:

- 1. Each index is calculated by relevant formulas with financial figures quoted from the consolidated balance sheet.
  - Equity Ratio = Net Asset / Gross Asset
  - Equity Ratio on Value = Gross Aggregate Market Price / Gross Asset
  - Debut Redumption Schedule = Debt with Interest / Operating Cash Flow
  - Interest Coverage Ratio = Operating Cash Flow / Interest Payment
- 2. Consolidated financial figures constitute the basis for calculating these indicators.
- 3. Market a capitalization is calculated by multiplying a closing price of a share at the year-end by the number of shares issued after deduction of own shares at the year-end.
- 4. Cash flow from operating activities uses the figures for cash flow from operating activities in the consolidated (consolidated interim) cash flow statement. Interest-bearing debt includes all debts that incur interest payments out of the liabilities accounted for in the consolidated balance sheet. "Interest payment" in the consolidated (consolidated interim) statement of cash flow is used.

#### 3. Profit Distribution and Fiscal 2009 and 2010 Dividends

Kobayashi Pharmaceutical regards the distribution of profits to shareholders as one of the Company's most important management policies, and will continue to focus on strengthening this area. For this reason, we ensure that adequate internal reserves for high-growth-oriented business development and strengthening the corporate structure are preserved. At the same time, the Company intends to promote a dividend policy that will reflect consolidated results while maintaining a basic policy of providing stable dividend payments. Internal reserves will be utilized for M&A to grow the consumer products and the medical devices operations and for vigorous investment in expansion overseas.

The basic policy of the company is to pay dividends twice a year – interim dividends and the year-end dividends.

Based on above policy, an annual dividend of 58 yen per share (interim dividend of 29 yen per share and year-end dividend of 29 yen per share) will be paid for the fiscal year ending March 31, 2009, and an annual dividend of 58 yen per share (interim dividend of 29 yen per share and year-end dividend of 29 yen per share) is expected to paid for the fiscal year ending March 31, 2010.

## **II. Management Policy**

### 1. Basic Management Policy

Kobayashi Group's management policy is to provide people and society with wonderful "comfort" as a result of its quest for the new through "creativity and innovation." It is the Company's mission to provide all its stakeholders with a "healthy," "comfortable," and "convenient" experience, that is, to "You make a wish and we make it happen." In an era of accelerating change and intensifying competition, the driving force for the Company's growth is its unceasing pursuit of "Something New, Something Different," and its development of new products and services that satisfy customer needs. By doing so, the Company intends to increase the enterprise value so as to deliver greater satisfaction to all its stakeholders.

### 2. Targeted Management Indices

Kobayashi Pharmaceutical aims to achieve a return on assets of 12%. The growth strategy for the Consumer Products Operation is based on vigorous development of new products. The Company's R&D targets are for sales of products commercialized in the last four year to account for at least 35% of total sales, and for new products released in any given fiscal year to account for at least 10% of total sales during that fiscal year. Moreover, in order to maximize shareholder value, the Company considers venture capital efficiency and tries to increase long-term stockholder value.

### 3. Medium- to Long-term Management Strategy

For Kobayashi Pharmaceutical to achieve sustainable growth, the Company needs to address two tasks: strengthening of the product line-up of each operation to satisfy customer needs and expansion of geographical coverage.

More specifically, for the Consumer Products Operation and the Medical Devices Operation, the Company intends to strengthen the product line-up through vigorous development of new products, M&A and alliances and expand geographical coverage by entering new markets overseas. The Company charted a new course for the Wholesale Operation in order to achieve continuing growth, in view of the increasingly drastic restructuring of the industry.

Also, in line with its focus on the cost of capital, it will review businesses that yield low returns and vigorously invest in growth businesses offering high returns so as to realize a continuous increase in corporate value.

#### 4. Issues to Be Addressed

In order to strengthen the Group's competitiveness to become number one in fields within consumer products operations and medical devices operations that the Group has entered, it is necessary to simultaneously implement a strategy to expand the business scope and promote growth and a strategy to further strengthen existing operations and brands that are the Group's foundation.

For consumer products operations, the Group will strive to develop new products that provide consumers with unprecedented satisfaction and to build up existing brands and will work to expand sales. In addition, the Group will invest management resources in overseas businesses in order to realize even greater growth.

As for medical device operations, in addition to further promoting the introduction of new products in particular fields the Group has already entered, the Group will strengthen its manufacturing capabilities and develop and sell its own products.

## **III. Annual Consolidated Financial Statements**

### 1. Consolidated Balance Sheets

	Millions	of Yen
	As of March 31,	As of March 31
	2009	2008
Assets		
Current assets:		
Cash and time deposits	22,814	17,164
Trade notes and accounts receivable	27,439	26,231
Securities	6,000	5,799
Inventories	_	12,352
Finished goods and products	10,502	_
Work in progress	572	_
Raw material and supply	1,744	_
Deferred income taxes	3,115	3,199
Other current assets	1,081	1,325
Allowance for doubtful accounts	(97)	(3)
Total Current Assets	73,172	66,069
Fixed Assets:		
Tangible Fixed Assets:		
Buildings and structures (Net)	7,076	7,399
Machinery and equipment (Net)	1,661	1,471
Land	5,471	5,244
Leased assets (Net)	1,988	_
Work in progress	313	_
Other (Net)	1,106	1,119
Total Fixed Assets	17,617	15,235
Intangible Assets:		
Goodwill	7,682	10,675
Trademark right	1,016	1,091
Software	917	746
Leased assets	140	_
	-	200
Other	286	289
Total Intangible Assets	10,043	12,803
Investments and Other Assets:		
Investments in securities	18,326	24,677
Long-term loan receivable	318	237
Deferred income taxes	3,249	984
Other	2,541	2,475
Allowance for doubtful accounts	(59)	(73)
Total Investments and Other Assets	24,376	28,301
Total Fixed Assets	52,037	56,340
Total Assets	125,210	122,409

	Millions o	f Yen
	As of March 31,	As of March 31,
	2009	2008
Liabilities		
Current Liabilities:		
Trade notes and accounts payable	15,533	15,317
Short-term loans payable	462	726
Accrued expenses	13,551	12,995
Lease obligation	647	_
Accrued income taxes	4,455	3,690
Accrued consumption tax, etc	538	517
Reserve for returned goods unsold	1,277	1,245
Allowance for bonus payable	1,855	1,755
Other current liabilities	1,513	1,692
Total Current Liabilities	39,834	37,940
Fixed Liabilities:		
Long term loans payable	182	_
Lease obligation	1,503	_
Allowance for retirement benefits	4,678	4,486
Provision for allowances for directors	1,576	1,451
and corporate auditors		,
Other fixed liabilities	1,071	1,348
Total Fixed Liabilities	9,011	7,286
Total Liabilities	48,845	45,226
Net Assets		
Shareholders' Equity		
Common stock	3,450	3,450
Capital surplus	4,219	4,213
Earned surplus	78,678	72,129
Cost of treasury stock	(4,706)	(3,230)
Total Shareholders' Equity	81,641	76,562
Appraisal and Translation Differences		
Net unrealized holdings on securities	(1,725)	1,571
Gain/loss on deferred hedge	(728)	(690)
Foreign currency translation adjustment	(2,978)	(339)
Total Appraisal and Translation Differences	(5,432)	540
Stock Acquisition Rights	142	63
Minority Interests	12	16
Net Assets	76,364	77,182
Total Liabilities and Net Assets	125,210	122,409

### 2. Consolidated Statements of Income

Consolidated Statements of Income	Millions of Yen	
	April 1, 2008 to March 31, 2009	April 31, 2007 to March 31, 2008
Net Sales	125,693	228,826
Cost of sales	57,013	147,638
Gross income	68,679	81,187
Selling, general, and administrative expenses		
Sales promotion expenses	6,068	<del>-</del>
Transportation and storage fees	4,636	_
Advertising expenses	13,851	_
Provision for allowance for doubtful accounts	89	<del>-</del>
Bonus and salaries	8,535	<u> </u>
Retirement benefits cost	751	_
Provision for allowance for retirement benefits for directors	125	<u> </u>
Taxes and public charges	279	<del>-</del>
Depreciation	714	_
Amortization	1,339	_
Rent	1,605	_
Commission paid	4,936	_
Research and development expense	3,361	_
Other	6,564	<u> </u>
Total selling, general, and administrative expenses	52,861	62,611
Operating Income	15,818	18,576
Non-Operating Income:		
Interest income and dividend income	368	306
Royalty income	607	583
Investment gain on equity method	_	196
Rent on real estate	82	69
Other rent on real estate	_	0
Other	215	656
Non-Operating Income	1,274	1,813
Non-Operating Expenses:		
Interest expenses	123	70
Sales discount	1,229	1,252
Loss on disposal of obsolete inventories	_	3,055
Expenses for real estate leasing	20	24
Expenses for other leasing	_	6
Loss on translation adjustments	86	148
Investment loss on equity method	162	_
	136	143
Other		
Non-Operating Expenses	1,759	4,702
Ordinary Income	15,333	15,687

	Millions of Yen		
	April 1, 2008 to March 31, 2009	April 31, 2007 to March 31, 2008	
Extraordinary Gain and Loss:			
Gain on disposal of fixed assets	17	1	
Gain on sales of goodwill	1,102	1,277	
Reversal of allowance for doubtful accounts	2	_	
Gain on stock swap	_	1,501	
Gain on transfer to defined contribution pension plan	_	215	
Gain on sales of investments in securities	382	_	
Other	67	62	
Extraordinary Gains	1,572	3,058	
Loss on disposal of fixed assets	97	138	
Non-recurring expenses accompanying collection of products	78	_	
Loss on disposal of investment securities	253	208	
Loss on disposal of obsolete inventories	_	1,237	
Unrealized loss on shares of affiliated companies	142	525	
Impairment loss	41	29	
Expenses for 90-year anniversary	_	390	
Other	21	417	
Extraordinary Losses	635	2,946	
Income Before Provision for Income Taxes	16,270	15,800	
Corporate Income, Local and Business Taxes	7,595	6,900	
Adjustments to Income Taxes	(174)	395	
Total Income Taxes, etc.	7,420	7,296	
Minority loss in Net Income of Consolidated Subsidiaries	(4)	(1)	
Net Income	8,853	8,504	

### 3. Consolidated Statements of Changes to Shareholders' Equity

Current Fiscal Year - April 1, 2008 – March 31, 2009		(Millions of Yen)
	April 1, 2008- March 31, 2009	April 1, 2007- March 31, 2008
1. Shareholders' Equity		
Common stock		
Balance at start of period	3,450	3,450
Fluctuations in the current consolidated fiscal year:		
Total fluctuation in the consolidated fiscal year	_	_
Balance at end of period	3,450	3,450
Capital surplus		
Balance at start of period	4,213	4,206
Fluctuations in the current consolidated fiscal year:		
Acquisition of treasury stock	5	6
Total fluctuation in the consolidated fiscal year	5	6
Balance at end of period	4,219	4,213
Earned surplus		
Balance at start of period	72,129	66,775
Fluctuations in the current consolidated fiscal year:		
Dividends	(2,304)	(3,184)
Net income	8,853	8,504
Increase in surplus from exclusion from scope of consolidation	_	33
Total fluctuation in the consolidated fiscal year	6,548	5,354
Balance at end of period	78,678	72,129
Treasury stock		
Balance at start of period	(3,230)	(3,311)
Fluctuations in the current consolidated fiscal year:		
Acquisition of treasury stock	(1,674)	(3)
Disposal of treasury stock	198	84
Total fluctuation in the consolidated fiscal year	(1,476)	80
Balance at end of period	(4,706)	(3,230)
Total shareholders' equity		
Balance at start of period	76,562	71,120
Fluctuations in the current consolidated fiscal year:		
Dividends	(2,304)	(3,184)
Net income	8,853	8,504
Acquisition of treasury stock	(1,674)	(3)
Disposal of treasury stock	204	91
Increase in surplus from exclusion from scope of consolidation	_	33
Total fluctuation in the consolidated fiscal year	5,078	5,441
Balance at end of period	81,641	76,562

		(millions of yer
	April 1, 2008- March 31, 2009	April 1, 2007- March 31, 2008
2. Appraisal and Translation Differences		
Unrealized holding gains on other securities		
Balance start of period	1,571	2,815
Fluctuations in the consolidated fiscal year:		
Fluctuations other than shareholders' equity in the consolidated fiscal year (net)	(3,297)	(1,243)
Total fluctuation in the consolidated fiscal year	(3,297)	(1,243)
Balance at end of period	(1,725)	1,571
Gain/ loss on deferred hedge		
Balance start of period	(690)	291
Fluctuations in the consolidated fiscal year:		
Fluctuations other than shareholders' equity in the consolidated fiscal year (net)	(37)	(982)
Total fluctuation in the consolidated fiscal year	(37)	(982)
Balance at end of period	(728)	(690)
Foreign exchange translation adjustment		
Balance start of period	(339)	201
Fluctuations in the consolidated fiscal year:		
Fluctuations other than shareholders' equity in the consolidated fiscal year (net)	(2,638)	(541)
Total fluctuation in the consolidated fiscal year	(2,638)	(541)
Balance at end of period	(2,978)	(339)
Total appraisal and translation differences		
Balance start of period	540	3,308
Fluctuations in the consolidated fiscal year:		
Fluctuations other than shareholders' equity in the consolidated fiscal year (net)	(5,972)	(2,767)
Total fluctuation in the consolidated fiscal year	(5,972)	(2,767)
Balance at end of period	(5,432)	540
Stock acquisition right		
Balance start of period	63	_
Fluctuations in the consolidated fiscal year:		
Fluctuations other than shareholders' equity in the consolidated fiscal year (net)	79	63
Total fluctuation in the consolidated fiscal year	79	63
Balance at end of period	142	63

	April 1, 2008- March 31, 2009	April 1, 2007- March 31, 2008
Minority interests		
Balance start of period	16	2,806
Fluctuations in the consolidated fiscal year:		
Fluctuations other than shareholders' equity in the consolidated fiscal year (net)	(4)	(2,790)
Total fluctuation in the consolidated fiscal year	(4)	(2,790)
Balance at end of period	12	16
Total net assets		
Balance start of period	77,182	77,236
Fluctuations in the consolidated fiscal year:		
Dividends	(2,304)	(3,184)
Net income	8,853	8,504
Acquisition of treasury stock	(1,674)	(3)
Disposal of treasury stock	204	91
Increase in surplus dueto exclusion of subsidiaries from consolidation	_	33
Fluctuations other than shareholders' equity in the consolidated fiscal year (net)	(5,897)	(5,495)
Total fluctuation in the consolidated fiscal year	(818)	(53)
Balance at end of period	76,364	77,182

### 4. Consolidated Statements of Cash Flows

		(Millions of yer
	April 1, 2008- March 31, 2009	April 1, 2007- March 31, 2008
Cash flows from operating activities	_	
Income before income taxes and minority interests	16,270	15,800
Depreciation or amortization	2,873	2,489
Losses on requisition of affiliated companies	142	525
Impairment loss	41	29
Amortization of goodwill	1,339	1,275
Provision for allowance of doubtful accounts	92	(336)
Provision for retirement benefits	200	(947)
Interest and dividend income	(368)	(306)
Interest expenses	123	70
Proceeds from transfer of building lease rights	162	(196)
Losses on disposal of inventory evaluation	_	4,292
Goodwill transfer benefit	(1,102)	(1,277)
Losses on sales and disposal of fixed assets	80	138
Gain from stock deal	_	(1,501)
(Decrease) increase in trade notes and accounts receivable	(1,691)	(3,489)
Increase (decrease) in inventories	(722)	(5,907)
(Decrease) increase in trade notes and accounts payable	426	6,643
Increase (decrease) in accrued expenses	651	2,697
Increase (decrease) in consumption taxes payable	32	(60)
Gain on transfer to defined contribution pension plans	_	(215)
Other	713	(95)
Sub-total	19,267	19,628
Interest and dividends received	579	284
Interest paid	(169)	(63)
Income taxes paid	(6,829)	(7,658)
Net cash provided by operating activities	12,849	12,192

		(millions of yen)
2. Cash flows from investing activities		
Purchases of securities	(18,482)	(21,477)
Proceeds from redemption of securities	20,303	19,500
Purchases of property, plants and equipment	(2,208)	(1,596)
Proceeds from sales of property, plants and equipment	_	8
Purchases of intangible assets	(583)	(1,032)
Purchases of investment securities	(1,630)	(2,536)
Proceeds from disposal of investment securities	383	_
Purchases of investments and other assets	(277)	(452)
Proceeds from sales of investments and other assets	81	64
Increase in short-term loans receivable	_	(160)
Disbursement for long-term loans payable	(178)	(96)
Proceeds from collection of long term loan	87	75
Proceeds from sale of goodwill	1,102	1,277
Others	21	0
Net cash used in investing activities	(1,381)	(6,424)
3. Cash flows from financing activities		
Increase (decrease) in short-term loans, net	(164)	(2,077)
Proceeds from long-term loans payable	206	_
Repayment of long-term loans	_	(136)
Payment for purchase of treasury stock	(1,675)	(3)
Proceeds from purchase of treasury stock	204	91
Dividends paid	(2,303)	(3,184)
Repayment of lease	(714)	_
Net cash used in financing activities	(4,445)	(5,310)
Effect of exchange rate changes on cash and cash equivalents	(372)	(27)
5. Net increase (decrease) in cash and cash equivalents	6,649	429
6. Cash and cash equivalents at beginning of year	1 17,164	19,090
7. Increase (decrease) in cash and cash equivalents accompanying change in scope of consolidation	_	(2,355)
8. Cash and cash equivalents at end of year	23,813	17,164

## **VI. Segment Information**

### 1. Segment Information by Business Category

Current Consolidated Fiscal Year (April 1, 2008 - March 31, 2009)

(Millions of Yen)

urrent Consolidated Fiscal Year (April 1, 2008 - March 31, 2009)						(Millions of Yen)
	Consumer Products Operation	Medical Operation	Other Operations	Total	Eliminations	Consolidated
1. Sales and operating income						
I. Sales to third parties	112,594	11,325	1,773	125,693		125,693
II. Inter-group sales and transfers	26		5,507	5,534	(5,534)	
Total net sales	112,620	11,325	7,281	131,227	(5,534)	125,693
III. Operating expense	96,710	11,880	6,808	115,398	(5,523)	109,875
IV. Operating income	15,910	(554)	473	15,828	(10)	15,818
2. Assets, depreciation and c	apital expenditure	s				1
I. Total Assets	71,213	11,534	4,079	86,827	38,382	125,210
II. Depreciation	3,556	420	135	4,111	101	4,213
III. Impairment loss	12	26	2	41		41
IV. Capital expenditure	3,111	222	69	3,403	64	3,468

#### Previous Consolidated Fiscal Year (April 1, 2007 - March 31, 2008)

(Millions of Yen)

inations	Consolidated
	Joneonation
	228,826
2,879)	
2,879)	228,826
3,568)	210,250
689	18,576
35,716	122,409
81	3,765
	29
74	2,895
3:	81

Note 1. Method of business classification:

- 2. Main products of each business operation:
  - Consumer Products Operations --- household pharmaceuticals, oral hygiene products, deodorizing air fresheners, household sundries.
  - Wholesale Operation --- household pharmaceuticals, household sundries and foods
  - Medical Devices Operation --- medical devices
  - Other Operation --- transport, synthetic resin products manufacturing, printing, advertising, planning and creation

- 3. Within assets, the value of unallocable account assets included within eliminations or unallocable accounts totaled 40,163 million yen for the previous fiscal year and 42,735 million yen for the current fiscal year. This was mainly invested excess funds (cash and investment securities), long-term investments (investment securities), and assets related to the administration division.
- 4. Depreciation and capital expenditures include long-term prepaid expenses and amortization related to these expenses.
- 5. Changes in accounting treatment

(Accounting standards for measurement of inventories)

As noted in 4.1 (3) of Basis of Preparation of the Consolidated Financial Statements, Accounting Standards for Measurement of Inventories (Accounting Standards Board of Japan; July 5, 2006), was applied starting this fiscal year. Due to this change, operating income declined 2,078 million yen for consumer products operations, 134 million yen for medical devices operations, and 4 million yen for other operations.

6. Elimination of some businesses from segment information

Kobashou Co., Ltd., which was active within the consumer products operations, an important segment for the Group, was turned into a wholly-owned subsidiary of Mediceo Paltac Holdings in January 2008 through a stock swap and is no longer within the scope of consolidation as an affiliated company within the consumer products operations since the fourth quarter of the fiscal year ended March 31, 2008. Therefore, it has been eliminated from the segment information for the current fiscal year.

### 2. Segment Information by Region

#### Current Consolidated Fiscal Year (April 1, 2008 - March 31, 2009)

(Millions of Yen)

Current Consolidated Fisc	ai i eai (Api	II 1, 2000 - IVI	arcii 31, 200	9)			(Millions of Yen)
	Japan	North America	Europe	Asia	Total	Eliminations	Consolidated
1. Sales and operating income							
I. Sales to third parties	119,252	3,289	1,275	1,875	125,693		125,693
II. Inter-group sales and transfers	1,091	16	42	1,346	2,497	(2,497)	
Total net sales	120,344	3,306	1,318	3,221	128,190	(2,497)	125,693
III. Operating expense	103,752	3,987	1,428	3,210	112,380	(2,504)	109,875
IV. Operating income	16,591	(681)	(110)	10	15,810	7	15,818
2. Assets	86,750	13,030	760	1,653	102,194	23,015	125,210

- Note 1. Countries and regions are classified based on geographical proximity
  - 2. Major countries and regions, excluding Japan
    - (1) North America US
    - (2) Europe England and Ireland
    - (3) Asia China
  - 3. Within assets, the value of unallocable account assets included within eliminations or unallocable accounts totaled 42,735 million yen for the current fiscal year. This was mainly invested excess funds (cash and investment securities), long-term investments (investment securities), and assets related to the administration division.
  - 4. Changes in accounting treatment

(Accounting standards for measurement of inventories)

As noted in 4.1 (3) of Basis of Preparation of the Consolidated Financial Statements, Accounting Standards for Measurement of Inventories (Accounting Standards Board of Japan; July 5, 2006), was applied starting this fiscal year. Due to this change, operating income declined 2,154 million yen in Japan, 33 million yen in North America, 14 million yen in Europe, and 14 million yen in Asia.

#### Previous Consolidated Fiscal Year (April 1, 2007 - March 31, 2008)

(Millions of Yen)

	Japan	North America	Europe	Asia	Total	Eliminations	Consolidated
1. Sales and operating income							
I. Sales to third parties	222,081	3,360	1,496	1,888	228,826		228,826
II. Inter-group sales and transfers	717	176	210	1,086	2,190	(2,190)	
Total net sales	222,799	3,536	1,706	2,974	231,017	(2,190)	228,826
III. Operating expense	203,051	4,246	1,960	3,143	212,402	(2,151)	210,250
IV. Operating income	19,747	(709)	(253)	(168)	18,615	(39)	18,576
2. Assets	82,730	14,801	827	1,703	100,062	22,346	122,409

Note 1. Countries and regions are classified based on geographical proximity

- 2. Major countries and regions, excluding Japan
  - (1) North America US
  - (2) Europe England and Ireland (3) Asia China
- 3. Within assets, the value of unallocable account assets included within eliminations or unallocable accounts totaled 40,163 million yen for the current fiscal year. This was mainly invested excess funds (cash and investment securities), long-term investments (investment securities), and assets related to the administration division.

#### 3. Overseas Sales

In this term, overseas sales are omitted from this report because this item accounted for less than 10% of consolidated sales.

In the previous term, overseas sales were omitted from this report because this item accounted for less than 10% of consolidated sales.